



2022 HBM Budget

Our HBM, Our Plan, Our Future

2022 HBM Approved Budget

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Our HBM 2022 Budget Background

2022 HBM Budgeting Background

On an annual basis, the Municipality prepares a Budget for Council to authorize expenditures for the year. The Municipal Budget is a plan to implement municipal goals and priorities and provides a method to monitor and control income and expenses throughout the year.

The Budget document is organized by three main categories: Operating, Transfers and Capital.

The Operating Budget includes amounts for activities related to day-to-day operations including programs and services such as parks, arenas, road maintenance, policing, fire, building, planning and development services, administration, etc.

Transfers are amounts dedicated each year to Reserves to help finance projects over a long-term period. Transfers may be allocated for operating and capital projects.

The Capital Budget includes amounts for the acquisition or maintenance of assets that provide or support services to residents over many years.

Municipal expenditures are funded by revenue received from user fees, service charges, reserves, grants, financing and property taxation.

As a lower tier municipality, we are responsible to collect taxes on behalf of the County of Peterborough and the Province of Ontario. Budget information for both of these entities is not included in the Municipal Budget however, respective tax rates for both will be presented to Council at a later date for information purposes.

2022 HBM Budget Schedule

2022 HBM Budget Objective	Timeline
Review the community's feedback that was submitted on-line and receive Council's Priority List.	Tues, Feb 15th
Presentation of each department's operating and capital budget	Tues, Feb 22th
Presentation of the HBM 2022 Financial Indicators	Tues, Mar 1st
Review of department budget submissions and council's priority list that incorporates previous steps.	Fri, Mar 4th
HBM OPEX (Operational) – 3 hour maximum to step through each of HBM's Departmental Operational budgets	Tues, Mar 8th
HBM CAPEX (Capital) – 3 hour maximum to step through each of HBM's Departmental Capital budgets	Fri, Mar 11th
Public Meeting to receive input from ratepayers regarding draft budget	Tues, Mar 15th
Council Meeting to revise budget if required following public input.	Fri, Mar 18th
Open Session Council Meeting – Final Adoption of Budget	Tues, Apr 5th
2022 HBM Budget Passed	Tues, Apr 19th

Municipal Staff adhere to a schedule to assist with the preparation and delivery of the annual Budget to Council. An overview of the schedule is illustrated below:

The 2022 HBM Budget Schedule may be amended from time to time by Staff or Council and is altered slightly following each Municipal election



Factors Affecting the Budget

Category	Description / Details	2022 Impact
Employee Compensation	Relates to HBM employee annual adjustments, economic adjustments, job rate adjustments and benefit adjustments. 2022: Inflation pressures & increased Carrier costs	Yes
Mandatory Legislation	Any new or changes in legislation that require a department to incur additional costs to start a new service or change service levels. 2022: Impacts of COVID-19 Provincial legislation-ongoing.	Yes
Additional Staffing Levels	In instances where new/additional staff are hired (or annualized from prior year), the full impact of wages and benefits are included in the budget. 2022: 1 FTE -Economic Development Officer & 1FTE Public Works	Yes
New Services	Where new services and/or partial year funding for the services were added during the previous year, the full impact of the service must be annualized in the budget.	No
Inflationary	Impacts due to rate increases for items such as maintenance supplies/services, insurance, winter maintenance (sand, salt, fuel). 2022: Public Works increases for sand, salt supplies and contracted services for plowing etc.	Yes
Utilities	Projected changes to utilities, based on historical trends. 2022: Inflationary increases review and applied where deemed necessary.	Yes
Council / Community Initiatives	Council direction that has budget effects for subsequent years.	Yes
Fees/Charges & Other Revenue Changes	Revenue impact of proposed increases to existing fees/charges, new fees / charges, grant allocations and Reserve activity. 2022: Fees and Charges reviewed by Departments and new amounts incorporated in Budget where applicable.	Yes



Summary of Changes in Gross Revenues and Expenditures

Gross Expenditures	2022	\$17,487,862		
	2021	\$15,467,138		
		\$2,020,724	↑	13.06%
Gross Non Tax Revenue	2022	\$10,666,207		
	2021	\$8,780,348		
		\$1,885,859	↑	21.48%
Taxation Revenue	2022	\$6,824,104		
	2021	\$6,677,190		
		\$146,914	↑	2.20%

Gross expenditures include Operating, Transfers to Reserves and Capital Budget.
 Gross Non Tax Revenues include Fees, Charges, Grants, Reserves and Financing.



Summary of Gross Revenues and Expenditures by Budget Category Operating, Transfers and Capital Budgets

Operating	Expenditures	Revenue			
		Fees/Chgs	Grants	Reserves/Fin	Taxation
2022	\$7,805,023	\$1,221,965	\$299,412	\$572,890	\$5,710,756
2021	\$7,388,969	\$1,200,354	\$196,896	\$796,994	\$5,194,725
Total	\$416,054	\$21,611	\$102,516	-\$224,104	\$516,031

Transfers	Expenditures	Revenue			
		Fees/Chgs	Grants	Reserves/Fin	Taxation
2022	\$2,923,424	\$508,105	\$1,241,194	\$263,594	\$910,532
2021	\$2,613,544	\$419,802	\$1,340,300	\$0	\$853,442
Total	\$309,880	\$88,303	-\$99,106	\$263,594	\$57,090

Capital	Expenditures	Revenue			
		Fees/Chgs	Grants	Reserves/Fin	Taxation
2022	\$6,761,194	\$0	\$3,016,327	\$3,544,499	\$202,818
2021	\$5,464,625	\$0	\$3,325,400	\$1,501,602	\$629,023
Total	\$1,296,569	\$0	-\$309,073	\$2,042,897	-\$426,205

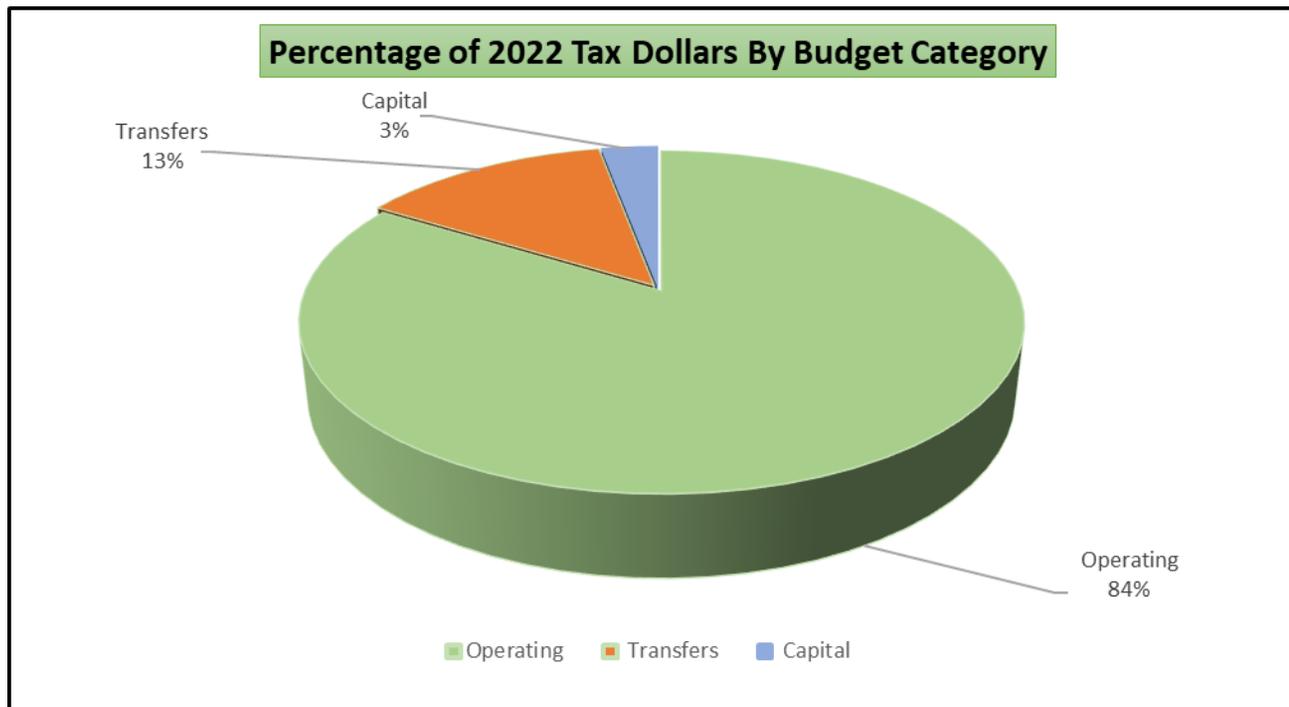
Total	Expenditures	Revenue			
		Fees/Chgs	Grants	Reserves/Fin	Taxation
2022	\$17,489,641	\$1,730,070	\$4,556,932	\$4,380,983	\$6,824,105
2021	\$15,467,138	\$1,620,156	\$4,862,596	\$2,298,596	\$6,677,190
Total	\$2,022,503	\$109,914	-\$305,664	\$2,082,387	\$146,915

2022 Tax Increas 2.20%



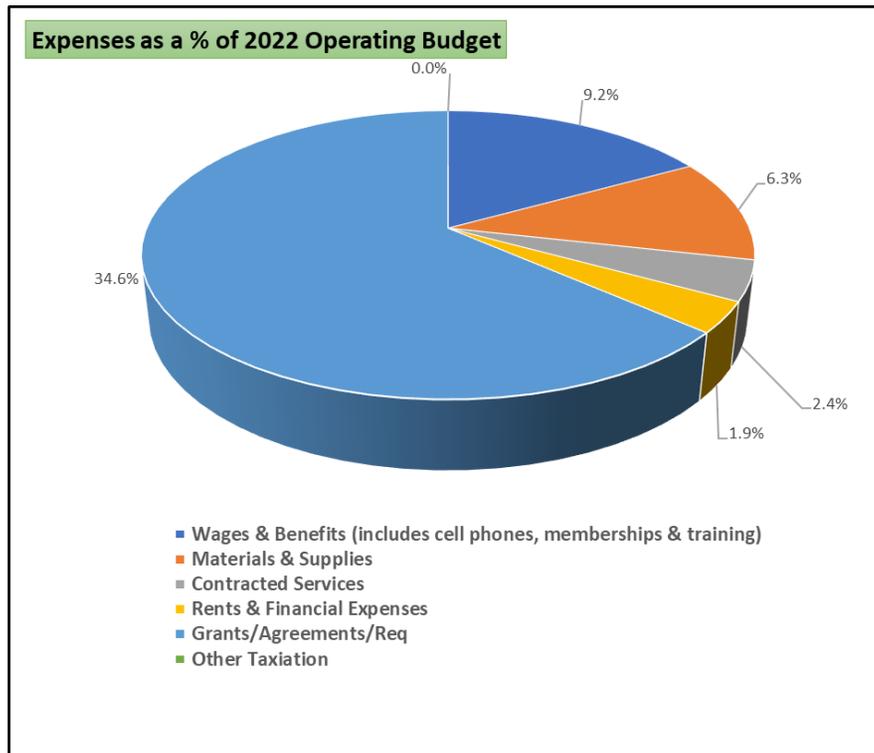
2022 HBM Tax Supported Budget Categories

2022 HBM Tax Supported Operating, Transfers & Capital					
Budget	2021	2022	Y:Y \$ Change	Y:Y % Change	% of 2022 Budget
Operating	\$5,194,725	\$5,710,756	\$516,031	9.93%	84%
Transfers	\$853,442	\$910,532	\$57,090	6.69%	13%
Capital	\$629,023	\$202,818	-\$426,205	-67.76%	3%
Total	\$6,677,190	\$6,824,105	\$146,915	2.20%	100%



HBM Operating Expenses 2021 vs 2022

2022 HBM Operating Expenses	2021	2022	Y:Y \$ Change	Y:Y % Change	% of 2022 Operating Budget
Wages & Benefits (includes cell phones, memberships & training)	\$2,794,238	\$3,052,176	257,938	9.2%	41.8%
Materials & Supplies	\$501,699	\$533,301	31,602	6.3%	7.3%
Contracted Services	\$3,439,256	\$3,522,925	83,669	2.4%	48.3%
Rents & Financial Expenses	\$16,930	\$17,250	320	1.9%	0.2%
Grants/Agreements/Req	\$120,130	\$161,701	41,571	34.6%	2.2%
Other Taxiation	\$6,200	\$6,200	0	0.0%	0.1%
Total Operating Expenses	\$6,878,453	\$7,293,553	\$415,100	6.0%	100.0%

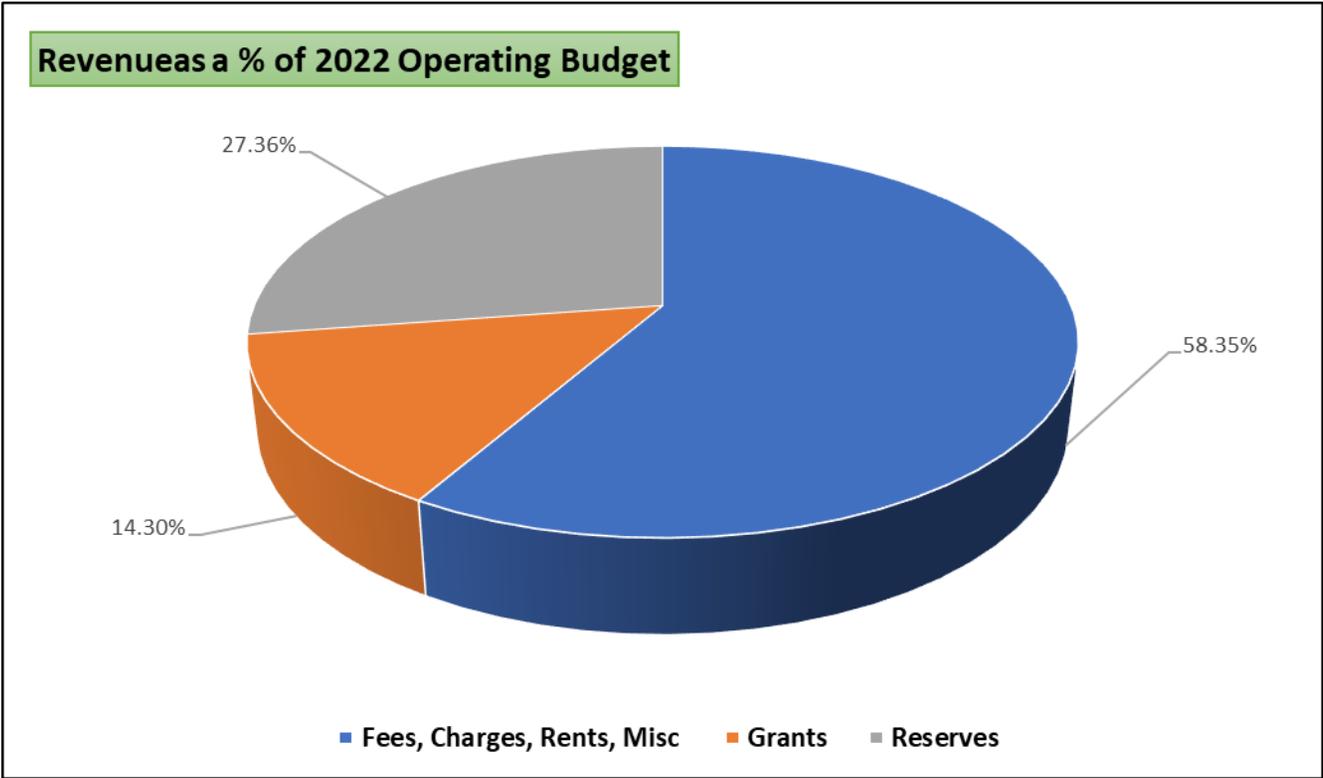


Highlights of Changes in Operating Expenses

Description	Y:Y \$ Change	Notes
Wages & Benefits	\$257,938	Due to inflation pressures; job rate changes where applicable; (1) FTE in Public Works (1) FTE Economic Development; increased hours due to COVID dissipating and adjustments for 2021 actuals
Materials & Supplies	\$31,602	Adjustments based on 2021 Actuals, current inventory on-hand and a increase / decrease in direct expenses related to COVID-19
Contracted Services	\$83,669	Insurance; IT Provider animal control contract; consulting; snow removal contracts;
Rents & Financial Expenses	\$320	External rentals
Grants/Agreements/Requisitions	\$41,571	Cons Authorities increase, Police, decrease in funding from Fed / Prov
Other Taxation	\$0	No Change
Total	\$415,100	

Operating Revenue 2021 vs 2022

Operating Revenue	Year 2021	Year 2022	Y:Y \$ Change	Y:Y % Change	% of 2022 Op Budget
Fees, Charges, Rents, Misc	1,200,354	1,221,965	21,611	1.8%	58.35%
Grants	196,896	299,412	102,516	52.1%	14.30%
Reserves	796,994	572,890	-224,104	-28.1%	27.36%
Total Operating Revenue	2,194,244	2,094,267	99,977	-4.56%	100.00%



2022 HBM Administration Budget

Dept / Service	Administration					
Function(s)	CAO, Clerk, Finance, Information Technology, Health & Safety, Human Resources, Corporate Fa					
Operating	Year	OPEX	REVENUE			
			Fees/Chgs	Grants	Reserves	Taxation
	2022	\$1,092,079	\$0	\$170,000	\$145,000	\$777,079
	2021	\$1,026,512	\$0	\$175,123	\$143,670	\$707,719
Total	\$65,567	\$0	-\$5,123	\$1,330	\$69,360	
Transfers	2022	\$1,682,963	\$209,600	\$1,240,000	\$0	\$233,363
	2021	\$1,772,068	\$163,800	\$1,340,300	\$0	\$267,968
	Total	-\$89,106	\$45,800	-\$100,300	\$0	-\$34,606
Capital	2022	\$108,000	\$0	\$104,712	\$0	\$3,288
	2021	\$129,300	\$0	\$127,400	\$0	\$1,900
	Total	-\$21,300	\$0	-\$22,688	\$0	\$1,388
Y : Y Change	2022	\$2,883,041	\$209,600	\$1,514,712	\$145,000	\$1,013,729
	2021	\$2,927,880	\$163,800	\$1,642,823	\$143,670	\$977,587
	Total	-\$44,839	\$45,800	-\$128,111	\$1,330	\$36,142
OPEX Budget Summary Changes				2021	2022	Y : Y Change
Wage & Benefits				\$706,460	\$727,938	\$21,478
Materials & Supplies				\$92,646	\$95,352	\$2,706
Contracted Services				\$184,290	\$213,389	\$29,099
Rents & Financial Expenses				\$9,430	\$9,750	\$320
Grants/Agreements/Requestions				\$54,240	\$55,400	\$1,160
Other Taxation				\$0	\$0	\$0
Grants				-\$175,123	-\$170,000	\$5,123
Reserves				-\$143,670	-\$145,000	-\$1,330
Fees/Charges/Other				\$0	\$0	\$0
Total OPEX Budget Summary				\$728,273	\$786,829	\$69,360



2022 HBM Administration Budget

2022 HBM ADMINISTRATION		OPERATING BUDGET NOTES				
Wages & Benefits:		Wages & Benefits: +\$21.2K: Inflation pressures; benefit carrier increases				
Materials & Supplies:		Materials & Supplies: +2.7K Inflation adjustment				
Contracted Services:		Contracted Services: +\$29.0K Inflation adjustment and contract renewals				
Grants/Agreements/Requisitions:		Grants/Agreements/Requisitions: +\$10.5K Agreements increases with IT Provider and 3rd party providers				
Other Taxation:		Other Taxation: \$0.0K No Change				
Grants:		Grants: \$5.1K decrease				
Reserves:		Reserves: +\$34.1K HBM cleaning contract accounted for by Administration				
Fees/Charges/Other:		Fees/Charges/Other: \$0.0K No Change				
TRANSFER TO RESERVE DETAILS		2021	2022	Y : Y Change		
Federal Gas Tax		\$143,670	\$143,670	\$0		
General Capital		\$106,121	\$106,121	\$0		
COVID Funding		\$53,000	\$0	\$53,000		
OMPF Formula Funding		\$72,123	\$36,062	\$36,061		
OMPF-no effect on budget		\$1,340,300	\$1,340,300	\$0		
Ontarians With Disabilities		\$2,762	\$2,735	\$27		
Web Page Design		\$1,657	\$1,641	\$16		
Minor Main (All Depts)		\$11,042	\$11,042	\$0		
Major Main (All Depts)		\$28,970	\$28,970	\$0		
Elections		\$12,423	\$12,423	\$0		
TOTAL TRANSFER TO RESERVE		\$1,772,068	\$1,682,963	\$89,105		
2022 CAPEX DETAILS		CAPEX	REVENUE			
Category	Project Description	Amount	Grants	Reserve	Other	Taxation
Administration - Technology	Photocopier	\$11,000	\$11,000	\$0	\$0	\$0
	Telephone System	\$6,000	\$6,000	\$0	\$0	\$0
	AV System	\$16,000	\$16,000	\$0	\$0	\$0
Administration	Performance Review	\$20,000	\$20,000	\$0	\$0	\$0
Administration	SHRP	\$25,000	\$25,000	\$0	\$0	\$0
Administration	Conceptual Drawings	\$30,000	\$26,712	\$0	\$0	\$3,288
TOTAL CAPEX		\$108,000	\$104,712	\$0	\$0	\$3,288



2022 HBM Council Budget

Dept	Council					
Function(s)	Council, Committees, Boards					
	Year	OPEX	REVENUE			
			Fees/Chgs	Grant	Reserves/Fin	Taxation
Operating	2022	\$232,059	0	0	40,000	192,059
	2021	\$187,070	0	0	0	187,070
	Total	\$44,989	\$0	\$0	\$40,000	\$4,989
Transfers	2022	0	0	0	0	0
	2021	0	0	0	0	0
	Total	\$0	\$0	\$0	\$0	\$0
Capital	2022	\$0	\$0	\$0	\$0	\$0
	2021	\$0	\$0	\$0	\$0	\$0
	Total	\$0	\$0	\$0	\$0	\$0
Y : Y Change	2022	\$232,059	\$0	\$0	\$40,000	\$192,059
	2021	\$187,070	\$0	\$0	\$0	\$187,070
	Total	\$44,989	\$0	\$0	\$40,000	\$4,989
Operating Budget Summary				2021	2022	Y : Y Change
Wage & Benefits				\$139,540	\$143,526	\$3,986
Materials & Supplies				\$17,330	\$18,333	\$1,003
Contracted Services				\$30,200	\$30,200	\$0
Rents & Financial Expenses				\$0	\$0	\$0
Grants/Agreements/Requestions				\$0	\$40,000	\$40,000
Other Taxation				\$0	\$0	\$0
Grants				\$0	\$0	\$0
Reserves				\$0	-\$40,000	-\$40,000
Fees/Charges/Others				\$0	\$0	\$0
Total Operating Budget				\$187,070	\$192,059	\$4,989



2022 HBM Council Budget

2022 HBM COUNCIL	OPERATING BUDGET NOTES		
Wages & Benefits: Conventions: Communications: Legal: Miscellaneous: Election Year:	Wages & Benefits: \$4.0K Increase due to inflation pressures & carrier benefit increases Conventions: \$0.0 No Change based on 2021 Actuals Communications: \$0.0 No Change based on 2021 Actuals Legal: \$0.0 No Change based on 2021 Actuals Miscellaneous: +\$1.0K Plaques, Flowers, Food Bank Rental Meal / Pins Election Year: -\$40K From dedicated election Reserve, to offset election year expense		
Transfer to Reserves-Details	2021	2022	Y : Y Change
Transfer from Councillor Initiative Reserve	\$0.00	\$14,000	\$14,000
Transfer to Councillor Reserve	\$4,206	\$4,206	\$0
Total Transfers from Reserves	\$4,206	\$44,206	-\$40,000
2022 CAPEX Details		CAPEX	REVENUE
Category	Project Description	Amount	Councillor Initiative Reserve
HBM Priority List	2nd Baseball Diamond	\$10,000	\$10,000
HBM Priority List	Peninsula Dock	\$4,000	\$4,000
TOTAL CAPEX		\$14,000	\$14,000



2022 HBM Animal Control Budget

Dept / Service	Animal Control					
Function(s)	Licencing, Animal Control					
Operating	Year	OPEX	REVENUE			
			Fees/Chgs	Grant	Reserves/Fin	Taxation
	2022	\$8,985	\$3,200	0	\$1,100	\$4,685
	2021	\$7,750	\$3,200	0	0	\$4,550
Total	\$1,235	\$0	\$0	\$1,100	\$135	
Transfers	2022	\$0	\$0	\$0	\$0	\$0
	2021	\$0	\$0	\$0	\$0	\$0
	Total	\$0	\$0	\$0	\$0	\$0
Capital	2022	\$0	\$0	\$0	\$0	\$0
	2021	\$0	\$0	\$0	\$0	\$0
	Total	\$0	\$0	\$0	\$0	\$0
Y : Y Change	2022	\$8,985	\$3,200	\$0	\$1,100	\$4,685
	2021	\$7,750	\$3,200	\$0	\$0	\$4,550
	Total	\$1,235	\$0	\$0	\$1,100	\$135
OPEX Budget Summary Changes				2021	2022	Y : Y Change
Wage & Benefits				\$6,565	\$6,489	-\$76
Materials & Supplies				\$325	\$325	\$0
Contracted Services				\$500	\$1,800	\$1,300
Rents & Financial Expenses				\$0	\$0	\$0
Grants/Agreements/Requestions				\$360	\$371	\$11
Other Taxation				\$0	\$0	\$0
Grants				\$0	\$0	\$0
Reserves				\$0	-\$1,100	-\$1,100
Fees/Charges/Others				-\$3,200	-\$3,200	\$0
Total OPEX Budget Summary				\$4,550	\$4,685	\$135

2022 HBM Building & By-Law Budget

Dept / Service	Building & By-Law					
Function(s)	Building Permits, Inspection, and Enforcement Services (Ontario Building Code Act)					
Operating	Year	OPEX	REVENUE			
			Fees/Chgs	Grant	Reserves/Fin	Taxation
	2022	\$406,267	\$123,200	\$0	\$5,000	\$278,067
	2021	\$404,789	\$123,200	\$0	\$5,000	\$276,589
Total	\$1,478	\$0	\$0	\$0	\$1,478	
Transfers	2022	\$8,000	\$0	\$0	\$0	\$8,000
	2021	\$4,206	\$0	\$0	\$0	\$4,206
	Total	\$3,794	\$0	\$0	\$0	\$3,794
Capital	2022	\$3,000	\$0	\$0	\$3,000	\$0
	2021	\$0	\$0	\$0	\$0	\$0
	Total	\$3,000	\$0	\$0	\$3,000	\$0
Y : Y Change	2022	\$417,267	\$123,200	\$0	\$8,000	\$286,067
	2021	\$405,995	\$123,200	\$0	\$5,000	\$280,795
	Total	\$11,272	\$0	\$0	-\$3,000	\$5,272

OPEX Budget Summary Changes	2021	2022	Y : Y Change
Wage & Benefits	\$375,889	\$377,147	\$1,258
Materials & Supplies	\$8,950	\$8,950	\$0
Contracted Services	\$14,680	\$14,900	\$220
Rents & Financial Expenses	\$0	\$0	\$0
Grants/Agreements/Requests	\$5,270	\$5,270	\$0
Other Taxation	\$0	\$0	\$0
Grants	\$0	\$0	\$0
Reserves	-\$5,000	-\$5,000	\$0
Fees/Charges/Other	-\$123,200	-\$123,200	\$0
Total OPEX Budget Summary	\$276,589	\$278,067	\$1,478



2022 HBM Building & By-Law Budget

2022 HBM BUILDING & BY-LAW		OPERATING BUDGET NOTES			
Wages & Benefits:	\$1.3K Increase due inflation pressures and benefit increases				
Materials & Supplies:	\$0.0K No change due to historical 2021 reference				
Contracted Services:	\$0.22K Increase due to inflation				
Rents & Financial Expenses:	\$0.0K No Change				
Grants/Agreements/Requisitions:	\$0.0K No Change				
Other Taxation:	\$0.0K No Change				
Grants:	\$0.0K No Change				
Transfer to Reserves-Details		2021	2022	Y : Y Change	
Capital Equipment Replacement		\$4,206	\$8,000	\$3,794	
Total Transfers to Reserves		\$4,206	\$8,000	\$3,794	
2022 CAPEX Details		CAPEX	REVENUE		
Category	Project Description	Amount	Grants	Reserve	Other
TOTAL CAPEX		\$0	\$0	\$0	\$0



2022 HBM Cemetery Budget

Dept / Service	Cemetery					
Function(s)	Burials, Interments (Active Cemeteries)					
Operating	Year	OPEX	REVENUE			
			Fees/Chgs	Grant	Reserves/Fin	Taxation
	2022	\$63,104	\$0	\$0	\$0	\$63,104
	2021	\$63,104	\$0	\$0	\$0	\$63,104
	Total	\$0	\$0	\$0	\$0	\$0
Transfers	2022	\$0	\$0	\$0	\$0	\$0
	2021	\$0	\$0	\$0	\$0	\$0
	Total	\$0	\$0	\$0	\$0	\$0
Capital	2022	\$0	\$0	\$0	\$0	\$0
	2021	\$0	\$0	\$0	\$0	\$0
	Total	\$0	\$0	\$0	\$0	\$0
Y : Y Change	2022	\$63,104	\$0	\$0	\$0	\$63,104
	2021	\$63,104	\$0	\$0	\$0	\$63,104
	Total	\$0	\$0	\$0	\$0	\$0

OPEX Budget Summary Changes	2021	2022	Y : Y Change
Wage & Benefits	\$0	\$0	\$0
Materials & Supplies	\$0	\$0	\$0
Contracted Services	\$63,104	\$63,104	\$0
Rents & Financial Expenses	\$0	\$0	\$0
Grants/Agreements/Requests	\$0	\$0	\$0
Other Taxation	\$0	\$0	\$0
Grants	\$0	\$0	\$0
Reserves	\$0	\$0	\$0
Fees / Charges / Other	\$0	\$0	\$0
Total OPEX Budget Summary	\$63,104	\$63,104	\$0



2022 HBM Conservation Authority Budget

Dept / Service	Crowe Valley Conservation Authority					
Function(s)	Watershed Management, Source Water Protection					
Operating	Year	OPEX	REVENUE			
			Fees/Chgs	Grant	Reserves/Fin	Taxation
	2022	\$242,587	\$0	\$0	\$0	\$242,587
	2021	\$264,229	\$0	\$0	\$0	\$264,229
Total	-\$21,642	\$0	\$0	\$0	-\$21,642	
Transfers	2022	\$0	\$0	\$0	\$0	\$0
	2021	\$0	\$0	\$0	\$0	\$0
	Total	\$0	\$0	\$0	\$0	\$0
Capital	2022	\$0	\$0	\$0	\$0	\$0
	2021	\$0	\$0	\$0	\$0	\$0
	Total	\$0	\$0	\$0	\$0	\$0
Y : Y Change	2022	\$242,587	\$0	\$0	\$0	\$242,587
	2021	\$264,229	\$0	\$0	\$0	\$264,229
	Total	-\$21,642	\$0	\$0	\$0	-\$21,642
PEX Budget Summary Changes				2021	2022	Y : Y Change
Wage & Benefits				\$0	\$0	\$0
Materials & Supplies				\$0	\$0	\$0
Contracted Services				\$264,229	\$242,587	-\$21,642
Rents & Financial Expenses				\$0	\$0	\$0
Contracts/Agreements/Requests				\$0	\$0	\$0
Other Taxation				\$0	\$0	\$0
Grants				\$0	\$0	\$0
Reserves				\$0	\$0	\$0
Fees / Charges / Other				\$0	\$0	\$0
Total OPEX Budget Summary				\$264,229	\$242,587	-\$21,642



2022 HBM Facilities Budget

Dept / Service: FACILITIES						
Function(s): Community Center, Facilities						
	Year	OPEX	REVENUES			
			Fees/Chgs	Grant	Reserves/Fin	Taxation
Operating	2022	\$170,457	\$0	\$0	\$8,590	\$161,867
	2021	\$153,283	\$0	\$0	\$324	\$152,959
	Total	\$17,174	\$0	\$0	\$8,266	\$8,909
Transfers	2022	\$41,566	\$18,000	\$0	\$0	\$23,566
	2021	\$15,306	\$15,306	\$0	\$0	\$0
	Total	\$26,260	\$2,694	\$0	\$0	\$23,566
Capital	2022	\$166,410	\$0	\$0	\$166,410	\$0
	2021	\$155,750	\$0	\$0	\$140,000	\$15,750
	Total	\$10,660	\$0	\$0	\$26,410	-\$15,750
Y : Y Change	2022	\$378,433	\$18,000	\$0	\$175,000	\$185,433
	2021	\$324,339	\$15,306	\$0	\$140,324	\$168,709
	Total	\$54,094	\$2,694	\$0	\$34,676	\$16,724

OPEX Budget Summary Changes	2021	2022	Y : Y Change
Wage & Benefits	\$51,225	\$52,762	\$1,537
Materials & Supplies	\$33,232	\$38,091	\$4,859
Contracted Services	\$55,126	\$65,904	\$10,778
Rents & Financial Expenses	\$7,500	\$7,500	\$0
Grants/Agreements/Requests	\$0	\$0	\$0
Other Taxation	\$6,200	\$6,200	\$0
Grants	\$0	\$0	\$0
Reserves	-\$324	-\$8,590	-\$8,266
Fees/Charges/Other	\$0	\$0	\$0
Total OPEX Budget Summary	\$152,959	\$161,867	\$8,909



2022 HBM Facilities Budget

2022 HBM FACILITIES		OPERATING BUDGET NOTES				
Wage & Benefits:	\$1.5K Increase due to inflation pressures and benefits increase					
Materials & Supplies:	\$28.5K Increase due to inflationary pressures and re-opening of Parks & Recreation and Facilities with COVID dissipating					
Contracted Services	\$8.1K Increase due to inflation					
Rents & Financial Expenses	\$0.00 No Change					
Grants/Agreements/Requisitions	\$0.0K No Change					
Other Taxation	\$0.0K No Change					
Grants	\$0.0K No Change					
Reserves	\$8.6K Increase to offset CAPEX and the addition of the Lions Club					
Fees/Charges/Other	\$0.0K No Change					
2022 CAPEX DETAILS		CAPEX	REVENUE			
CATEGORY	PROJECT DESCRIPTION	AMOUNT	GRANTS	RESERVE	OTHER	TAX
FACILITIES	Municipal Building Air Conditioner	\$15,000.00	\$0.00	\$15,000.00	\$0.00	\$0.00
	Municipal Building Concrete Walls (Lower Portion)	\$45,000.00	\$0.00	\$45,000.00	\$0.00	\$0.00
	Town Hall Roof Replacement	\$38,000.00	\$0.00	\$38,000.00	\$0.00	\$0.00
	Town Hall Accessible Ramp	\$40,000.00	\$0.00	\$40,000.00	\$0.00	\$0.00
	Town Hall Balcony	\$2,500.00	\$0.00	\$2,500.00	\$0.00	\$0.00
	Havelock Library Air Conditioner	\$10,000.00	\$0.00	\$10,000.00	\$0.00	\$0.00
	Havelock Library Hot Water Tank	\$1,500.00	\$0.00	\$1,500.00	\$0.00	\$0.00
	Cordova Library Air Conditioners	\$10,000.00	\$0.00	\$10,000.00	\$0.00	\$0.00
	Cordova Library Hot Water Tank	\$1,500.00	\$0.00	\$1,500.00	\$0.00	\$0.00
	Kosh Library Air Conditioner	\$500.00	\$0.00	\$500.00	\$0.00	\$0.00
	Lions Club: CPR & Dishwasher	\$2,410.02	\$0.00	\$2,410.02	\$0.00	\$0.00
TOTAL CAPEX		\$166,410.02	\$0.00	\$166,410.02	\$0.00	\$0.00



2022 HBM Fire Budget

Dept / Service	Fire					
Function(s)	Fire Rescue, Emergency Response, Fire Safety & Education, Fire Prevention / Inspection					
	Year	OPEX	REVENUE			
			Fees / Chgs	Grant	Reserves / Fin	Taxation
Operating	2022	\$621,431	\$0	\$0	\$80,200	\$541,231
	2021	\$599,403	\$0	\$0	\$40,000	\$559,403
	Total	\$22,028	\$0	\$0	\$40,200	-\$18,172
Transfers	2022	\$126,972	\$10,200	\$0	\$0	\$116,772
	2021	\$99,942	\$10,000	\$0	\$0	\$89,942
	Total	\$27,030	\$0	\$0	\$0	\$27,030
Capital	2022	\$111,200	\$0	\$0	\$101,000	\$10,200
	2021	\$44,100	\$0	\$0	\$44,100	\$0
	Total	\$67,100	\$0	\$0	\$56,900	\$10,200
Y : Y Change	2022	\$859,603	\$10,200	\$0	\$181,200	\$668,203
	2021	\$743,445	\$10,000	\$0	\$84,100	\$649,345
	Total	\$116,158	\$200	\$0	\$97,100	\$18,858
	OPEX Budget Summary Changes	2021	2022	Y : Y Change		
	Wage & Benefits	\$366,395	\$391,733	\$25,338		
	Materials & Supplies	\$98,416	\$90,191	-\$8,225		
	Contracted Services	\$76,762	\$81,277	\$4,515		
	Rents & Financial Expenses	\$0	\$0	\$0		
	Grants/Agreements/Requestions	\$59,310	\$59,710	\$400		
	Other Taxation	\$0	\$0	\$0		
	Grants	\$0	\$0	\$0		
	Reserves	-\$40,000	-\$80,200	-\$40,200		
	Fees/Charges/Others	\$0	\$0	\$0		
	Operating Budget Summary	\$560,883	\$542,711	-\$18,172		



2022 HBM FIRE Budget

2022 HBM FIRE	OPERATING BUDGET NOTES					
Wages & Benefits:	\$25.3K Increase due to inflation pressures and benefit increases					
Materials & Supplies:	\$8.2K Decrease attributed to Equipment maintenance & repairs being completed in 2021					
Contracted Services:						
Rents & Financial Expenses:	\$4.5K Increase due attributed to inflationary pressures					
Grants/Agreements/Requests:	\$0.0K No Change					
Other Taxation:	\$0.4K Increase due to inflation					
Grants:	\$0.0K No Change					
Reserves:	\$0.0K No Change					
	\$40.2K Increase to offset inflationary pressures					
Transfer to Reserve - Details	2021	2022	Y : Y Change			
Capital Equipment Replacement	\$99,942	\$126,942	\$27,000.00			
Total Transfers to Reserves	\$99,942	\$126,942	\$27,000.00			
2022 Capital Details		Expenditure	Revenue			
Category	Project Description	Amount	Grants	Reserve	Other	Taxation
FIRE CRITICAL SERVICES	Forestry Hose	\$1,500	\$0	\$1,500	\$0	\$0
	Interior Hose	\$2,000	\$0	\$2,000	\$0	\$0
	Portable Radios	\$0	\$0	\$0	\$0	\$0
	20HP Portable Pump	\$10,800	\$0	\$10,800	\$0	\$0
	Hurst eDrualic Cutter / Charger	\$17,500	\$0	\$17,500	\$0	\$0
	Lift Air Bags	\$7,500	\$0	\$7,500	\$0	\$0
	SCBA Masks	\$1,000	\$0	\$1,000	\$0	\$0
	P1 Pump Rebuild	\$40,000	\$0	\$40,000	\$0	\$0
	Tank #1 Pump Re-Build	\$8,000	\$0	\$8,000	\$0	\$0
	PPE	\$5,000	\$0	\$5,000	\$0	\$0
	SCBA Masks	\$2,000	\$0	\$2,000	\$0	\$0
	Stn 1 Stand by Generator	\$11,900	\$0	\$11,900	\$0	\$0
Stn 1 Floor Grating	\$4,000	\$0	\$4,000	\$0	\$0	
TOTAL CAPITAL		\$111,200	\$0	\$111,200	\$0	\$0



2022 HBM Library Budget

DEPT / SERVICE	LIBRARY					
FUNCTIONS	LIBRARY PROGRAM & SERVICES					
Operating	Year	OPEX	REVENUES			
			Fees/Chgs	Grant	Reserves/Fin	Taxation
	2022	\$118,640	\$1,000	\$20,773	\$2,000	\$94,867
	2021	\$115,344	\$100	\$20,773	\$0	\$94,471
Total	\$3,296	\$900	\$0	\$2,000	\$396	
Transfers	2022	\$3,050	\$0	\$0	\$0	\$3,050
	2021	\$0	\$0	\$0	\$0	\$0
	Total	\$3,050	\$0	\$0	\$0	\$3,050
	Capital	2022	\$20,000	\$0	\$0	\$20,000
2021		\$20,000	\$0	\$0	\$20,000	\$0
Total		\$0	\$0	\$0	\$0	\$0
Y : Y Change		2022	\$141,690	\$1,000	\$20,773	\$22,000
	2021	\$135,344	\$100	\$20,773	\$20,000	\$94,471
	Total	\$6,346	\$900	\$0	\$2,000	\$3,446
	OPEX Budget Summary				2021	2022
Wage & Benefits				\$72,809	\$75,560	\$2,751
Materials & Supplies				\$27,600	\$27,600	\$0
Contracted Services				\$14,935	\$15,480	\$545
Rents & Financial Expenses				\$0	\$0	\$0
Grants/Agreements/Requestions				\$0	\$0	\$0
Other Taxation				\$0	\$0	\$0
Grants				-\$20,773	-\$22,773	-\$2,000
Reserves				\$0	\$0	\$0
Fees/Charges/Others				-\$100	-\$1,000	-\$900
OPEX Budget Summary				\$94,471	\$94,867	\$396



2022 HBM Library Budget

HBM 2022 LIBRARY	OPERATING BUDGET NOTES					
Wage & Benefits	\$2.8K Increase due to inflation pressures & benefits cost increase					
Materials & Supplies	\$0.0 No Change					
Contracted Services	\$0.55K Increase due to inflation					
Rents & Financial Expenses	\$0.0 No Change					
Grants/Agreements/Requisitions	\$0.0 No Change					
Other Taxation	\$0.0 No Change					
Grants	\$2.0K Increase due to additional funding					
Reserves	\$0.0 No Change					
Fees/Charges/Other	\$0.90K Increased traffic with COVID dissipating					
Transfer to Reserves-Details	2021	2022	Y : Y Change			
Capital Equipment Replacement	\$0	\$3,050	3050			
Total Transfers to Reserves	\$0	\$3,050	\$3,050			
2022 CAPEX DETAILS		CAPEX	REVENUE			
CATEGORY	PROJECT DETAILS	AMOUNT	GRANTS	RESERVE	OTHER	TAXIATION
Library - Technology	Server / Computer Upgrade	\$20,000	\$0	\$20,000	\$0	\$0
TOTAL CAPEX		\$20,000	\$0	\$20,000	\$0	\$0



2022 HBM Parks & Recreation Budget

Dept / Service:	Parks, Recreation & Facilities					
Function(s):	Parks, Sports Fields, Community Center, Facilities					
	Year	OPEX	REVENUES			
			Fees/Chgs	Grant	Reserves/Fin	Taxation
Operating	2022	\$589,570	\$54,475	\$0	\$40,000	\$495,095
	2021	\$542,939	\$53,475	\$0	\$0	\$489,464
	Total	\$46,631	\$1,000	\$0	\$40,000	\$5,631
Transfers	2022	\$107,000	\$0	\$0	\$0	\$107,000
	2021	\$100,000	\$0	\$0	\$0	\$100,000
	Total	\$7,000	\$0	\$0	\$0	\$7,000
Capital	2022	\$1,544,588	\$0	\$1,052,222	\$492,365	-\$0
	2021	\$124,442	\$0	\$0	\$124,442	\$0
	Total	\$1,420,146	\$0	\$1,052,222	\$367,923	-\$0
Y : Y Change	2022	\$2,241,158	\$54,475	\$1,052,222	\$532,365	\$602,095
	2021	\$767,381	\$53,475	\$0	\$124,442	\$589,464
	Total	\$1,473,777	\$1,000	\$1,052,222	\$407,923	\$12,631
	OPEX Budget Summary Changes	2021	2022	Y : Y Change		
	Wage & Benefits	\$344,139	\$360,602	\$16,463		
	Materials & Supplies	\$54,100	\$64,400	\$10,300		
	Contracted Services	\$144,700	\$164,569	\$19,869		
	Rents & Financial Expenses	\$0	\$0	\$0		
	Grants/Agreements/Requests	\$0	\$0	\$0		
	Other Taxation	\$0	\$0	\$0		
	Grants	\$0	\$0	\$0		
	Reserves	\$0	-\$40,000	-\$40,000		
	Fees/Charges/Others	-\$53,475	-\$54,475	-\$1,000		
	TOTAL OPEX Budget Summary	\$489,464	\$495,095	\$5,631		



2022 HBM Parks & Recreation Budget

2022 PARKS & RECREATION	OPERATING BUDGET NOTES					
Wage & Benefits:	\$16.5K Increase due to inflation pressures and benefit increases					
Materials & Supplies:	\$10.3K Increase due to inflationary pressures and re-opening of Parks & Recreation and Facilities with COVID dissipating					
Contracted Services	\$19.9K Increase due to inflation & COVID dissipating					
Rents & Financial Expenses	\$0.00 No Change					
Grants/Agreements/Requestions	\$0.5K Increase due to inflation					
Other Taxation	\$9.0K Increase due to inflationary pressures and re-opening of Parks & Recreation and Facilities with COVID dissipating					
Grants	\$1.0K Increase due to full year adoption of the Mesh Operating Software					
Reserves	\$8.8K Increase due to increased 2022 activity and the direct O&M costs to attempt to maintain the Parks & Rec 2004 and 2011 Trucks					
Fees/Charges/Others	\$5.8K General Upkeep and all HBM Facilities					
2022 CAPEX DETAILS			CAPEX	REVENUE		
CATEGORY	PROJECT DESCRIPTION	AMOUNT	GRANTS	RESERVE	OTHER	TAX
PARKS & RECREATION	Community Center Upgrade	\$761,588	\$558,472	\$203,115	\$0	\$0
	Splash Pad (\$373K Prov Conditional Grant / \$131K HBM)	\$525,000	\$393,750	\$131,250	\$0	\$0
	Banner Replacements	\$4,000	\$0	\$4,000	\$0	\$0
	Replacement of Commercial Zero Turn - Replace	\$20,000	\$0	\$20,000	\$0	\$0
	Mathison Park Signs from 2019	\$20,000	\$0	\$20,000	\$0	\$0
	Mathison Park	\$100,000	\$100,000	\$0	\$0	\$0
	Parks Recreation Community Centre Conceptual Plan	\$25,000	\$0	\$25,000	\$0	\$0
	West End Park - Basketball Court	\$10,000	\$0	\$10,000	\$0	\$0
	Property Oak & George	\$25,000	\$0	\$25,000	\$0	\$0
	Baseball Net	\$40,000	\$0	\$40,000	\$0	\$0
	Additional Baseball Field (Feasibility + Site Plan)	\$10,000	\$0	\$10,000	\$0	\$0
	Peninsula Dock	\$4,000	\$0	\$4,000	\$0	\$0
TOTAL CAPEX		\$1,544,588	\$1,052,222	\$492,365	\$0	\$0



2022 HBM Planning & Economic Development Budget

Dept / Service	PLANNING & ECONOMIC DEVELOPMENT					
Function(s)	Zone Amendment, Severance, Minor Variance, Plan of Subdivision					
Operating	Year	OPEX	Revenue			
			Fees/Chgs	Grant	Reserves/Fin	Taxation
	2022	\$344,544	\$23,000	\$103,589	\$0	\$217,955
	2021	\$237,618	\$23,000	\$0	\$0	\$214,618
Total	\$106,926	\$0	\$103,589	\$0	\$3,337	
Transfers	2022	\$57,000	\$0	\$0	\$0	\$57,000
	2021	\$52,658	\$0	\$0	\$0	\$52,658
	Total	\$4,342	\$0	\$0	\$0	\$4,342
Capital	2022	\$35,000	\$0	\$31,411	\$2,000	\$1,589
	2021	\$10,000	\$0	\$0	\$10,000	\$0
	Total	\$25,000	\$0	\$31,411	-\$8,000	\$1,589
Y : Y Change	2022	\$436,544	\$23,000	\$135,000	\$2,000	\$276,544
	2021	\$300,276	\$23,000	\$0	\$10,000	\$267,276
	Total	\$136,268	\$0	\$135,000	-\$8,000	\$9,268
OPEX Budget Summary Changes				2021	2022	Y : Y Change
Wage & Benefits				\$105,568	\$190,196	\$84,628
Materials & Supplies				\$42,050	\$44,348	\$2,298
Contracted Services				\$90,000	\$110,000	\$20,000
Rents & Financial Expenses				\$0	\$0	\$0
Contracts/Agreements/Requestions				\$0	\$0	\$0
Other Taxation				\$0	\$0	\$0
Grants				\$0	-\$103,589	-\$103,589
Reserves				\$0	\$0	\$0
Fees/Charges/Others				-\$23,000	-\$23,000	\$0
TOTAL OPEX Budget Summary				\$214,618	\$217,955	\$3,337



2022 HBM Planning & Economic Development Budget

2022 HBM PLANNING & ECONOMIC DEVELOPMENT	OPERATING BUDGET NOTES					
Wages & Benefits:	\$82.8K Increase due to inflation pressures and benefit carrier increases & FT Economic Development Hire					
Materials & Supplies:	Hire					
Advertising:	\$0.75K Reduction due to Econ Dev Promotion of \$36K, which accounts for Material & Supplies					
Communications:	\$0.0 No Change					
Legal:	\$0.62K Increase due to FT Economic Development Hire					
Consulting:	\$0.0 No Change					
Economic Development Promotion Materials:	\$20K Increase due to HBM Planner not being certified yet & therefore HBM is dependent on 3rd Party					
TRANSFER TO RESERVE DETAILS	2021	2022	Y : Y CHANGE			
Transfer to Planning Reserve	\$52,658	\$57,000	\$4,342			
TOTAL TRANSFER TO RESERVE	\$52,658	\$57,000	\$4,342			
2022 CALEX DETAILS		CAPEX	REVENUE			
CATEOGORY	PROJECT DESCRIPTION	AMOUNT	GRANTS	RESERVE	OTHER	TAXIATION
Planning	Capital Projects	\$10,000	\$4,411	\$2,000	\$0	\$3,589
Economic Development	Community Improvement Plan	\$25,000	\$25,000	\$0	\$0	\$0
TOTAL CAPEX		\$35,000	\$29,411	\$2,000	\$0	\$3,589



2022 HBM Police Budget

Dept / Service	Police					
Function(s)	OPP Contract, Police Services Board					
	Year	OPEX	REVENUE			
			Fees/Chgs	Grant	Reserves/Fin	Taxation
Operating	2022	\$1,248,820	\$0	\$5,050	\$0	\$1,243,770
	2021	\$1,250,432	\$0	\$1,000	\$0	\$1,249,432
	Total	-\$1,612	\$0	\$4,050	\$0	-\$5,662
Transfers	2022	\$0	\$0	\$0	\$0	\$0
	2021	\$0	\$0	\$0	\$0	\$0
	Total	\$0	\$0	\$0	\$0	\$0
Capital	2022	\$0	\$0	\$0	\$0	\$0
	2021	\$0	\$0	\$0	\$0	\$0
	Total	\$0	\$0	\$0	\$0	\$0
Y : Y Change	2022	\$1,248,820	\$0	\$5,050	\$0	\$1,243,770
	2021	\$1,250,432	0	0	0	\$1,249,432
	Total	-\$1,612	\$0	\$4,050	\$0	-\$5,662
	OPEX Budget Summary Changes	2021	2022	Y : Y Change		
	Wage & Benefits	\$2,650	\$2,650	\$0		
	Materials & Supplies	\$4,600	\$4,650	\$50		
	Contracted Services	\$1,242,232	\$1,240,570	-\$1,662		
	Rents & Financial Expenses	\$0	\$0	\$0		
	Grants/Agreements/Requests	\$950	\$950	\$0		
	Other Taxation	\$0	\$0	\$0		
	Grants	-\$1,000	-\$5,050	-\$4,050		
	Reserves	\$0	\$0	\$0		
	Fees/Charges/Others	\$0	\$0	\$0		
	TOTAL OPEX Budget Summary	\$1,249,432	\$1,243,770	-\$5,662		



2022 HBM Police Budget

2022 HBM POLICE	OPERATING BUDGET NOTES
Contracted Services:	\$ 1,958 Decrease in 2022
Grants-RIDE Grant:	\$0.0 No Change
Transfer from Reserve:	\$0.0 No increase this year due to reduction in Police 2022 budget

HBM 2022 Roads Budget

Dept / Service	PUBLIC WORKS					
Function(s)	ROADS, BRIDGES, SIDEWALK MAINTENANCE & CONSTRUCTION, STREETLIGHTS					
Operating	Year	OPEX	REVENUE			
			Fees/Chgs	Grant	Reserves/Fin	Taxation
	2022	\$1,527,955	\$2,000	\$0	\$247,000	\$1,278,955
	2021	\$1,431,295	\$3,000	\$0	\$608,000	\$820,295
Total	\$96,660	-\$1,000	\$0	-\$361,000	\$458,660	
Transfers	2022	\$205,000	\$0	\$0	\$0	\$205,000
	2021	\$185,465	\$0	\$0	\$0	\$185,465
	Total	\$19,535	\$0	\$0	\$0	\$19,535
Capital	2022	\$1,756,733	\$0	\$201,233	\$1,372,000	\$183,500
	2021	\$4,445,975	\$0	\$3,198,000	\$641,502	\$606,473
	Total	-\$2,689,242	\$0	-\$2,996,767	\$730,498	-\$422,973
Y : Y Change	2022	\$3,489,688	\$2,000	\$201,233	\$1,619,000	\$1,667,455
	2021	\$6,062,735	\$3,000	\$3,198,000	\$1,249,502	\$1,612,233
	Total	-\$2,573,047	-\$1,000	-\$2,996,767	\$369,498	\$55,222
OPEX Budget Summary				2021	2022	Y : Y Change
Wage & Benefits				\$370,989	\$444,425	\$73,436
Materials & Supplies				\$10,850	\$25,011	\$14,161
Contracted Services				\$515,906	\$524,969	\$9,063
Rents & Financial Expenses				\$0	\$0	\$0
Grants/Agreements/Requestions				\$0	\$0	\$0
Other Taxation				\$0	\$0	\$0
Grants				\$0	\$0	\$0
Reserves				-\$608,000	-\$247,000	\$361,000
Fees/Charges/Others				-\$3,000	-\$2,000	\$1,000
TOTAL OPEX Budget Summary				\$286,745	\$745,405	\$458,660



HBM 2022 Roads Budget

2022 HBM ROADS	OPERATING BUDGET NOTES		
Wage & Benefits	\$73.4K Increase due inflation pressures, increase in benefits & the additional FT Hire in 2022		
Materials & Supplies	\$14.2K Increase to reflect HBM roads priority list and inflation pressures		
Advertising	\$0.0 No Change		
Postage / Courier	\$0.0 No Change		
Communications	\$1.3K Increase to reflect 2021 actual spend and the additional FT Hire		
Heat / Hydro / Misc.	\$0.73K Increase due to inflation		
Consulting	\$0.0 No Change		
Contracted Services	\$7.0K Increase due to increased spend on road maintenance		
Equipment Rentals	\$0.0 No Change		
Rents & Financial Expenses	\$0.0 No Change		
Grants/Agreements/Requisitions	\$0.0 No Change		
Grants	\$0.0 No Change		
Reserves	\$361K Decrease in comparison to 2021		
Fees/Charges/Other	\$1.0K Reduction based on 2021 Actuals		
Transfer to Reserves-Details	2021	2022	Y : Y Change
Transfer to Road Reserve	\$185,465	\$205,000	\$19,535
Total Transfers to Reserves	\$185,465	\$205,000	\$19,535



HBM 2022 Roads Budget

2022 CAPEX Details		CAPEX	REVENUE			
Category	Project Description	Amount	Grants	Reserve	Other	Taxation
Gravel Haul	Road Resurfacing	\$100,000	\$50,000	\$50,000	\$0	\$0
Housing Project		\$40,000	\$0	\$40,000	\$0	\$0
Old Norwood Road		\$215,000	\$0	\$215,000	\$0	\$0
Round Lake Rehab		\$230,000	\$0	\$230,000	\$0	\$0
3rd Line		\$810,000	\$0	\$810,000	\$0	\$0
Peninsula Road / North Shore		\$67,000	\$0	\$67,000	\$0	\$0
Burn Dam Bridge	Bridge / Roads	\$140,000	\$0	\$140,000	\$0	\$0
Fish Hatchery Road Contingency	Roads	\$50,000	\$0	\$50,000	\$0	\$0
Heavy Equipment	Rubber Tire Excavator	\$65,333	\$0	\$65,333	\$0	\$0
Light Trucks (Approved 2021)	(2) 3/4 Ton Trucks	\$0	\$0	\$0	\$0	\$0
Snow Removal	Sander for Pickup	\$10,000	\$0	\$10,000	\$0	\$0
Snow Removal	V-Plow for Pickup	\$10,000	\$0	\$10,000	\$0	\$0
Tools	Chain Saw, Tools	\$2,500	\$0	\$2,500	\$0	\$0
Signage	Sign Inventory	\$17,000	\$0	\$17,000	\$0	\$0
Roof Replacement	Cover All Building	\$25,000	\$25,000	\$0	\$0	\$0
TOTAL CAPEX		\$1,781,833	\$75,000	\$1,706,833	\$0	\$0



2022 HBM Waste Budget

Dept / Service	WASTE						
Function(s)	Landfill and Transfer Station Services						
Operating	Year	OPEX	REVENUES				
			Fees/Chgs	Grant	Reserves/Fin	Taxation	
	2022	\$502,066	\$259,100	\$0	\$4,000	\$238,966	
	2021	\$467,493	\$241,400	\$0	\$0	\$226,093	
Total	\$34,573	\$17,700	\$0	\$4,000	\$12,873		
Transfers	2022	\$28,000	\$0	\$0	\$0	\$28,000	
	2021	\$18,832	\$0	\$0	\$0	\$18,832	
	Total	\$9,168	\$0	\$0	\$0	\$9,168	
Capital	2022	\$114,282	\$0	\$0	\$111,491	\$2,791	
	2021	\$129,500	\$0	\$0	\$113,000	\$16,500	
	Total	-\$15,218	\$0	\$0	-\$1,509	-\$13,709	
Y : Y Change	2022	\$644,348	\$259,100	\$0	\$115,491	\$269,757	
	2021	\$615,825	\$241,400	\$0	\$113,000	\$261,425	
	Total	\$28,523	\$17,700	\$0	\$2,491	\$8,332	
OPEX Budget Summary Changes					2021	2022	Y : Y Change
Wage & Benefits					\$198,653	\$224,893	\$26,240
Materials & Supplies					\$50,400	\$54,850	\$4,450
Contracted Services					\$219,440	\$223,323	\$3,883
Rents & Financial Expenses					\$0	\$0	\$0
Grants/Agreements/Requisitions					\$0	\$0	\$0
Other Taxiation					\$0	\$0	\$0
Grants					\$0	\$0	\$0
Reserves					\$0	-\$4,000	-\$4,000
Fees/Charges/Others					-\$241,400	-\$259,100	-\$17,700
TOTAL OPEX Budget Summary					\$227,093	\$239,966	\$12,873



2022 HBM Waste Budget

HBM 2022 WASTE	OPERATING BUDGET NOTES					
Wage & Benefits	\$26.2K Increase due to 2022 inflation, benefit increases & (2) Summer Students @ \$20K					
Materials & Supplies	\$4.5K Increase to reflect inflation pressures					
Contracted Services	\$3.9K Increase due to the contractual price increases					
Rents & Financial Expenses	\$0.21K Increase to reflect 2021 actual spend and inflation					
Grants/Agreements/Requisitions	\$0.05K Slight increase due to inflation					
Other Taxation	\$0.0K No Change					
Grants	\$0.0K No Change					
Reserves	\$4.0K Increase to offset budget increase year-over-year					
Fees/Charges/Other	\$17.0K Increase (toilet rentals, waste site cards, bag tags)					
Transfer to Reserves-Details	2021	2022	Y : Y Change			
Transfer to Waste Reserve	\$18,832	\$28,000	\$9,168			
Total Transfers to Reserves	\$18,832	\$28,000	\$9,168			
2022 Capital Details		CAPEX	REVENUE			
Category	Project Description	Amount	Grants	Reserve	Other	Taxation
6th Line	Scales & Bins	\$20,000	\$0	\$111,491	\$0	\$0
6th Line	Stalls	\$42,000	\$0		\$0	\$0
6th Line	Kiosk	\$49,491	\$0		\$0	\$0
Oak Lake	Shed		\$0		\$0	\$0
Jack Lake	Shed		\$0		\$0	\$0
West Kosh	Shed		\$0		\$0	\$0
TOTAL CAPEX		\$111,491	\$0	\$111,491	\$0	\$0



2022 HBM Water Budget

Dept / Service	WATER					
Function(s)	WATER TREATMENT					
	Year	OPEX	REVENUE			
			Fees/Chgs	Grant	Reserves/Fin	Taxation
Operating	2022	\$349,099	\$476,280	\$0	\$0	-\$127,181
	2021	\$334,539	\$467,310	\$0	\$0	-\$132,771
	Total	\$14,560	\$8,970	\$0	\$0	\$5,590
Transfers	2022	\$178,051	\$45,552	\$1,194	\$2,524	\$128,781
	2021	\$178,051	\$43,680	\$0	\$0	\$134,371
	Total	\$0	\$1,872	\$1,194	\$2,524	-\$5,590
Capital	2022	\$2,165,998	\$0	\$1,276,749	\$889,250	\$0
	2021	\$79,439	\$0	\$0	\$79,439	\$0
	Total	\$2,086,559	\$0	\$1,276,749	\$809,811	\$0
Y : Y Change	2022	\$2,693,148	\$521,832	\$1,277,942	\$891,774	\$1,600
	2021	\$592,029	\$510,990	\$0	\$79,439	\$1,600
	Total	\$2,101,119	\$10,842	\$1,277,942	\$812,335	\$0
OPEX Budget Summary Changes				2021	2022	Y : Y Change
Wage & Benefits				\$41,356	\$42,256	\$900
Materials & Supplies				\$40,100	\$40,100	\$0
Contracted Services				\$253,083	\$266,743	\$13,660
Rents & Financial Expenses				\$0	\$0	\$0
Grants/Agreements/Requestio				\$0	\$0	\$0
Other Taxation				\$0	\$0	\$0
Grants				\$0	\$0	\$0
Reserves				\$0	\$0	\$0
Fees/Charges/Others				-\$467,310	-\$476,280	-\$8,970
Total OPEX Budget Summary				-\$132,771	-\$127,181	\$5,590



2022 HBM Water Budget

HBM 2022 WATER	OPERATING BUDGET NOTES					
Wage & Benefits	\$0.90K Increase due to adjustment of 2021 actuals					
Materials & Supplies	\$0.0 No Change, based on historical 2021 actuals					
Contracted Agreements	\$13.6K Increase due to agreements increasing and based on 2021 actuals					
Rents & Financial Expenses	\$0.0 No Change					
Grants/Agreements/Requisitions	\$0.0 No Change					
Other Taxation	\$0.0 No Change					
Grants	\$0.0 No Change					
Reserves	\$0.0 No Change					
Fees/Charges/Other	\$14.6K Increase due slight increase in residential & commercial rates					
Transfer to Reserves-Details	2021	2022	Y : Y Change			
Transfer to Water Reserve	\$178,051	\$178,051	\$0			
Total Transfers to Reserves	\$178,051	\$178,051	\$0			
2022 CAPEX Details		CAPEX	REVENUE			
Category	Project Description	Amount	Grants	Reserve	Other	Taxation
Infrastructure Master Plan	George Street	\$100,000	\$100,000	\$0	\$0	\$0
2022 OCWA	OCWA Schedule	\$67,828	\$0	\$67,828	\$0	\$0
Spare Pump	Motor Well #1 & #4	\$17,000	\$0	\$17,000	\$0	\$0
George St	Infrastructure Upgrade	\$1,700,000	\$1,000,000	\$700,000	\$0	\$0
New Steel Roof @ Wells 1 and 4		\$10,170	\$0	\$10,170	\$0	\$0
Water Filling Station	PPE/Bunker Gear	\$230,000	\$0	\$230,000	\$0	\$0
TOTAL CAPEX		\$2,124,998	\$1,100,000	\$1,024,998	\$0	\$0



2022 HBM Sewer Budget

Dept / Service	SEWER					
Function(s)	WATER SANITIZATION					
	Year	OPEX	REVENUE			
			Fees/Chgs	Grant	Reserves/Fin	Taxation
Operating	2022	\$279,710	\$279,710	\$0	\$0	\$0
	2021	\$285,669	\$285,669	\$0	\$0	\$0
	Total	-\$5,959	-\$5,959	\$0	\$0	\$0
Transfers	2022	\$485,823	\$224,753	\$0	\$261,070	\$0
	2021	\$187,016	\$187,016	\$0	\$0	\$0
	Total	\$298,807	\$37,737	\$0	\$261,070	\$0
Capital	2022	\$739,983	\$0	\$350,000	\$389,983	\$0
	2021	\$326,119	\$0	\$0	\$326,119	\$0
	Total	\$413,864	\$0	\$350,000	\$63,864	\$0
Y : Y Change	2022	\$1,505,516	\$504,463	\$350,000	\$651,053	\$0
	2021	\$798,804	\$472,685	\$0	\$326,119	\$0
	Total	\$706,712	\$31,778	\$350,000	\$324,934	\$0

Budget Summary Changes	2021	2022	Y : Y Change
Wages & Benefits	\$12,000	\$12,000	\$0
Materials & Supplies	\$21,100	\$21,100	\$0
Contracted Services	\$252,569	\$246,610	-\$5,959
Rents & Financial Expenses	\$0	\$0	\$0
/Agreements/Requisitions	\$0	\$0	\$0
Other Taxation	\$0	\$0	\$0
Grants	\$0	\$0	\$0
Reserves	\$0	\$0	\$0
Fees / Charges / Other	-\$285,669	-\$279,710	\$5,959
Total OPEX Budget Summary	\$0	\$0	\$0



2022 HBM Sewer Budget

HBM 2022 SEWER	OPERATING BUDGET NOTES					
Wage & Benefits	\$0.0K No Change based on 2021 Actual & 2022 OCWA					
Materials & Supplies	\$0.0K No Change based on 2021 Actual					
Advertising	\$0.0 No Change based on 2021 Actual					
Heat / Hydro / Misc.	\$0.0 No Change based on 2021 Actual					
Legal	\$0.0 No Change based on 2021 Actual					
Consulting	\$0.0 No Change based on 2021 Actual					
Agreements	\$4.8K OCWA Contract Renewal					
Insurance	\$5.0K Increase due to insurance renewal / inflation pressures					
Repairs & Maintenance	\$10.0K Increase due to current state / re-investment into the critical infrastructure upkeep					
Equipment Rental	\$0.0 No Change					
Grants/Agreements/Requisitions	N/A					
Grants	N/A					
Reserves	N/A					
Fees/Charges/Other	\$9.0K / \$13.0K Residential & Commercial Sewer Rates due to removal of the COVID Grant					
Transfer to Reserves-Details	2021	2022	Y : Y Change			
Transfer to Sewer Reserve	\$187,016	\$485,823	\$298,807			
Total Transfers to Reserves	\$187,016	\$485,823	\$298,807			
2022 CAPEX Details		CAPEX	REVENUE			
Category	Project Description	Amount	Grants	Reserve	Other	Taxation
Building	Roof Replacement	\$50,000	\$0	\$50,000	\$0	\$0
OCWA	CAPEX Schedule	\$154,983	\$0	\$154,983	\$0	\$0
Treatment	Cell Expansion	\$167,000	\$0	\$167,000	\$0	\$0
Infrastructure Plan	St-Anne to Concession	\$18,000	\$0	\$18,000	\$0	\$0
Sanitary Sewer	George Street	\$350,000	\$350,000	\$0	\$0	\$0
TOTAL CAPEX		\$739,983	\$350,000	\$389,983	\$0	\$0



2022 HBM Source Water Budget

Dept / Service	SOURCE WATER					
Function(s)	WATER					
Operating	Year	OPEX	REVENUE			
			Fees/Chgs	Grant	Reserves/Fin	Taxation
	2022	\$17,500	\$0	\$0	\$0	\$17,500
	2021	\$17,500	\$0	\$0	\$0	\$17,500
Total	\$0	\$0	\$0	\$0	\$0	
Transfers	2022	0	0	0	\$0.00	0
	2021	0	0	0	\$0.00	0
	Total	0	0	0	0	0
Capital	2022	\$0	\$0	\$0	\$0	\$0
	2021	\$0	\$0	\$0	\$0	\$0
	Total	\$0	\$0	\$0	\$0	\$0
Y : Y Change	2022	\$17,500	\$0	\$0	\$0	\$17,500
	2021	\$17,500	\$0	\$0	\$0	\$17,500
	Total	\$0	\$0	\$0	\$0	\$0
Budget Summary Changes				2021	2022	Y : Y Change
Wage & Benefits				\$0	\$0	\$0
Materials & Supplies				\$0	\$0	\$0
Contracted Services				\$17,500	\$17,500	\$0
Rents & Financial Expenses				\$0	\$0	\$0
/Agreements/Requisitions				\$0	\$0	\$0
Other Taxation				\$0	\$0	\$0
Reserves				\$0	\$0	\$0
Fees / Charges / Other				\$0	\$0	\$0
Total OPEX Budget Summary				\$17,500	\$17,500	\$0



2022 HBM Capital Budget Summary

Dept / Service	Category	Project Description	CAPEX	REVENUE				Funding Comment
			Total Project Budget	Grants	Reserve	Other	Taxation	
HBM ADMINISTRATION & COUNCIL								
ADMINISTRATION & COUNCIL	Information Tech	Telephone System Upgrade	\$6,000	\$6,000	\$0	\$0	\$0	COVID GRANT
		Photocopier	\$11,000	\$11,000	\$0	\$0	\$0	COVID GRANT
		AV Councilor Chamber	\$16,000	\$16,000	\$0	\$0	\$0	COVID GRANT
	Human Resources	Performance Study	\$20,000	\$20,000	\$0	\$0	\$0	OMPF
		SHRP	\$25,000	\$25,000	\$0	\$0	\$0	OMPF
Building	Municipal Plans	\$30,000	\$30,000	\$0	\$0	\$0	OMPF	
TOTAL ADMINISTRATION & COUNCIL			\$108,000	\$108,000	\$0	\$0	\$0	
HBM ANIMAL CONTROL								
ANIMAL CONTROL	-	-	\$0	\$0	\$0	\$0	\$0	-
	-	-	\$0	\$0	\$0	\$0	\$0	-
TOTAL ANIMAL CONTROL	-	-	\$0	\$0	\$0	\$0	\$0	-
HBM BUILDING / BY-LAW								
BUILDING / BY-LAW	-	-	\$0	\$0	\$0	\$0	\$0	-
	-	-	\$0	\$0	\$0	\$0	\$0	-
TOTAL BUILDING / BY-LAW	-	-	\$0	\$0	\$0	\$0	\$0	-
HBM CEMETARY								
CEMETARY	-	-	\$0	\$0	\$0	\$0	\$0	-
	-	-	\$0	\$0	\$0	\$0	\$0	-
TOTAL CEMETARY	-	-	\$0	\$0	\$0	\$0	\$0	-
HBM CONSERVATION								
CONSERVATION	-	-	\$0	\$0	\$0	\$0	\$0	-
	-	-	\$0	\$0	\$0	\$0	\$0	-
TOTAL CONSERVATION	-	-	\$0	\$0	\$0	\$0	\$0	-
HBM FACILITIES								
Facilities	CAPEX	Municipal Building Air Conditioner	\$15,000	\$0	\$15,000	\$0	\$0	ASSET MANAGEMENT PLAN
		Municipal Building Concrete Walls (Lower Portion)	\$45,000	\$0	\$45,000	\$0	\$0	
		Town Hall Roof Replacement	\$38,000	\$0	\$38,000	\$0	\$0	
		Town Hall Accessible Ramp	\$40,000	\$0	\$40,000	\$0	\$0	
		Town Hall Balcony	\$2,500	\$0	\$2,500	\$0	\$0	
		Havelock Library Air Conditioner	\$10,000	\$0	\$10,000	\$0	\$0	
		Havelock Library Hot Water Tank	\$1,500	\$0	\$1,500	\$0	\$0	
		Cordova Library Air Conditioners	\$10,000	\$0	\$10,000	\$0	\$0	
		Cordova Library Hot Water Tank	\$1,500	\$0	\$1,500	\$0	\$0	
		Kosh Library Air Conditioner	\$500	\$0	\$500	\$0	\$0	
Lions Club: CPR & Dishwasher	\$2,410	\$0	\$2,410	\$0	\$0			
Total Facilities			\$166,410	\$0	\$166,410	\$0	\$0	



2022 HBM Capital Budget Summary

			CAPEX	REVENUE				
HBM FIRE								
FIRE	CAPEX	Forestry Hose	\$1,500	\$0	\$1,500	\$0	\$0	Critical Infrastructure
		Interior Hose	\$2,000	\$0	\$2,000	\$0	\$0	
		20HP Portable Pump	\$10,800	\$0	\$10,800	\$0	\$0	
		Hurst eDualic Cutter/Charger	\$17,500	\$0	\$17,500	\$0	\$0	
		Lifting Air Bags	\$7,500	\$0	\$7,500	\$0	\$0	
		SCBA Mask	\$1,000	\$0	\$1,000	\$0	\$0	
		Master Fire Plan	\$40,000	\$0	\$40,000	\$0	\$0	
		Tank #1 Pump Re-Build	\$8,000	\$0	\$8,000	\$0	\$0	
		2021 Carry Over						
	PPE	\$5,000	\$0	\$5,000	\$0	\$0	Critical Infrastructure	
	SCBA Mask	\$2,000	\$0	\$2,000	\$0	\$0		
	Stn 1 stand by generator	\$11,900	\$0	\$11,900	\$0	\$0		
	Stn 1 Floor Grating	\$4,000	\$0	\$4,000	\$0	\$0		
TOTAL FIRE			\$111,200	\$0	\$111,200	\$0	\$0	
HBM LIBRARY								
LIBRARY	IT Upgrade	Cloud based server & computers	\$20,000	\$0	\$20,000	\$0	\$0	
			\$0	\$0	\$0	\$0	\$0	
TOTAL LIBRARY			\$20,000	\$0	\$20,000	\$0	\$0	
HBM PARKS & RECREATION								
PARKS & RECREATION	CAPEX	Community Center Upgrade	\$761,588	\$558,472	\$203,115	\$0	\$0	Critical Infrastructure
		Splash Pad (\$373K Prov Conditional Grant / \$131K HBM)	\$525,000	\$393,750	\$131,250	\$0	\$0	
		Banner Replacements	\$4,000	\$0	\$4,000	\$0	\$0	
		Replacement of Commercial Zero Turn - Replace	\$20,000	\$0	\$20,000	\$0	\$0	
		Mathison Park Signs from 2019	\$20,000	\$0	\$20,000	\$0	\$0	
		Mathison Park	\$100,000	\$100,000	\$0	\$0	\$0	
		Parks Recreation Community Centre Conceptual Plan	\$25,000	\$0	\$25,000	\$0	\$0	
		West End Park - Basketball Court	\$10,000	\$0	\$10,000	\$0	\$0	
		Property Oak & George	\$25,000	\$0	\$25,000	\$0	\$0	
		Baseball Net	\$40,000	\$0	\$40,000	\$0	\$0	
		Additional Baseball Field (Feasibility + Site Plan)	\$10,000	\$0	\$10,000	\$0	\$0	
		Peninsula Dock	\$4,000	\$0	\$4,000	\$0	\$0	
TOTAL PARKS & RECREATION			\$1,544,588	\$1,052,222	\$492,365	\$0	\$0	



2022 HBM Capital Budget Summary

			CAPEX	REVENUE				
HBM PLANNING & ECONOMIC DEVELOPMENT								
PLANNING & ECONOMIC DEVELOPMENT	Planning	Planning	\$10,000	\$4,411	\$2,000	\$0	\$3,589	OMPF, TAXIATION
	conomic Developmen	Economic Development	\$25,000	\$25,000	\$0	\$0	\$0	OMPF
TOTAL PLANNING & ECONOMIC DEVELOPMENT			\$35,000	\$29,411	\$2,000	\$0	\$3,589	
HBM POLICE								
POLICE			\$0	\$0	\$0	\$0	\$0	
TOTAL POLICE			\$0	\$0	\$0	\$0	\$0	
HBM ROADS								
ROADS	CAPEX	Gravel Haul	\$100,000	\$50,000	\$50,000	\$0	\$0	Critical Infrastructure
		Housing Project	\$40,000	\$0	\$40,000	\$0	\$0	
		Old Norwood Road	\$215,000	\$0	\$215,000	\$0	\$0	
		Round Lake Rehab	\$230,000	\$0	\$230,000	\$0	\$0	
		3rd Line	\$810,000	\$0	\$810,000	\$0	\$0	
		Peninsula Road / North Shore	\$67,000	\$0	\$67,000	\$0	\$0	
		Burn Dam Bridge	\$140,000	\$0	\$140,000	\$0	\$0	
		Fish Hatchery Road Contingency	\$50,000	\$0	\$50,000	\$0	\$0	
		Heavy Equipment	\$65,333	\$0	\$65,333	\$0	\$0	
		Light Trucks (Approved 2021)	\$0	\$0	\$0	\$0	\$0	
		Snow Removal	\$10,000	\$0	\$10,000	\$0	\$0	
		Snow Removal	\$10,000	\$0	\$10,000	\$0	\$0	
		Tools	\$2,500	\$0	\$2,500	\$0	\$0	
		Signage	\$17,000	\$0	\$17,000	\$0	\$0	
Roof Replacement	\$25,000	\$25,000	\$0	\$0	\$0			
Total Roads			\$1,756,733	\$75,000	\$1,681,733	\$0	\$0	
HBM WASTE								
WASTE		6th Line Koisk	\$49,491		\$114,282			
		Shed Oak Lake						
		Shed Jack Lake						
		Shed West Kosh						
		Scales @ 6th Line						
		New Stalls for Bins						
TOTAL WASTE			\$114,282	\$0	\$114,282	\$0	\$0	



2022 HBM Capital Budget Summary

			CAPEX	REVENUE				
HBM WATER								
WATER	CAPEX	Infrastructure Master Plan	\$100,000	\$100,000	\$0	\$0	\$0	Critical Infrastructure
		2022 OCWA	\$67,828	\$0	\$67,828	\$0	\$0	
		Spare Pump	\$17,000	\$0	\$17,000	\$0	\$0	
		George St	\$1,700,000	\$1,000,000	\$700,000	\$0	\$0	
		New Steel Roof @ Wells 1 and 4	\$10,170	\$0	\$10,170	\$0	\$0	
		Water Filling Station	\$230,000	\$0	\$230,000	\$0	\$0	
Total Water			\$2,124,998	\$1,100,000	\$1,024,998	\$0	\$0	
HBM SEWER								
SEWER	CAPEX	Building	\$50,000	\$0	\$50,000	\$0	\$0	Critical Infrastructure
		OCWA	\$154,983	\$0	\$154,983	\$0	\$0	
		Treatment	\$167,000	\$0	\$167,000	\$0	\$0	
		Infrastructure Plan	\$18,000	\$0	\$18,000	\$0	\$0	
		Sanitary Sewer	\$350,000	\$350,000	\$0	\$0	\$0	
Total Sewer			\$739,983	\$350,000	\$389,983	\$0	\$0	
TOTAL CAPITAL			\$6,721,194	\$2,714,633	\$4,002,971	\$0	\$3,589	



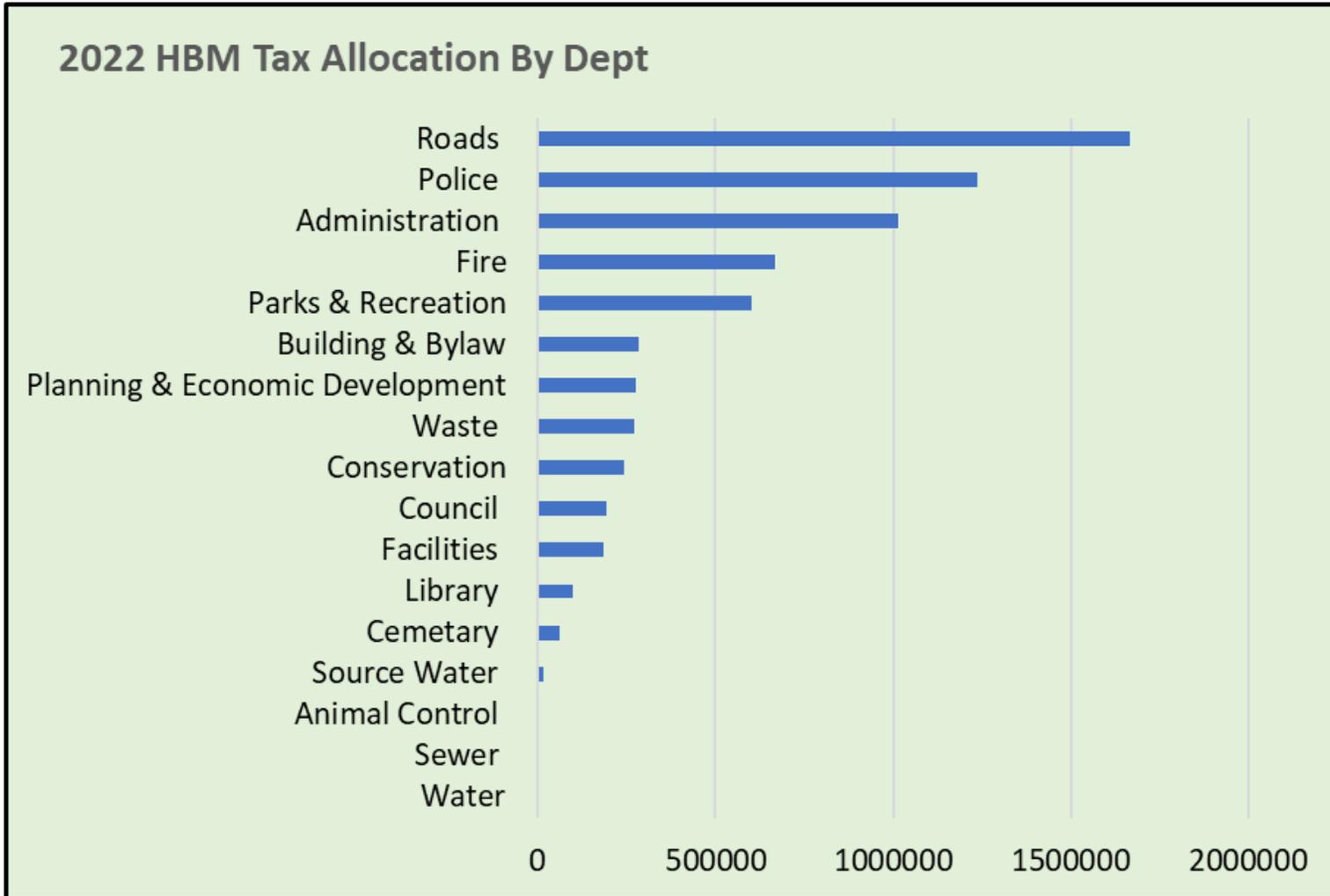
2022 HBM Reserve Activity

CONTRIBUTIONS		
DEPT / SERVICE	DETAILS	PURPOSE
Administration	-\$249,791	Top-up of Federal Gas Tax & General Capital Reserve
Council	\$0	Council Reserve is +\$50K, forecasted contribution for HBM's 2023 Budget
Animal Control	\$0	The HBM Animal Control Dept is asset light and capital light a contribution in 2022 is not required
Building & By-Law	\$8,000	Top-up for Building & By-Law Capital Expenses
Cemetery	\$0	Cemetery contribution not required for 2022
Conservation	\$0	Conservation contribution not required for 2022
Facility	\$41,566	Top-Up Facility Reserve per HBM Asset Management Plan
Fire	\$126,972	Per HBM Fire CAPEX Replacement Schedule
Library	\$3,050	Reserve top-up for forecasted CAPEX / OPEX in 2023
Parks & Recreation	\$107,000	Reserve top-up for forecasted HBM Asset Management Plan in 2023 and beyond
Planning & Econ Dev	\$57,000	Reserve top-up for forecasted CAPEX / OPEX in 2023
Police	\$0	Police reserve contribution is not required in 2022
Roads	\$205,000	HBM Roads is the most intense capital and operational Dept at HBM and therefore required for OPEX & CAPEX
Sewer	\$485,823	HBM Sewer is critical infrastructure to HBM and also cost intensive - this 2022 contribution is warranted
Waste	\$28,000	Modest HBM Waste 2022 contribution to offset foreseeable 2023 OPEX & CAPEX
Water	\$178,051	HBM Water is critical infrastructure that is capital and operational costly and therefore warranted
Source Water	\$0	HBM Source Water contribution is not required in 2022
Total Contributions	\$990,671	

WITHDRAWALS		
DEPT / SERVICE	DETAILS	PURPOSE
Administration	\$264,100	Administration Operating Budget offset & Capital Expense: AC units, Flood proof basement, Tech Upgrade
Council	\$54,000	Election Expenses, Council Initiative Reserve for Peninsula Dock & 2nd Baseball Diamond Feasibility Study
Animal Control	\$0	The HBM Animal Control Dept is asset light and capital light a contribution in 2022 is not required
Building & By-Law	\$0	The scheduled Building CAPEX spend on a replacement truck was differed by council until further notice
Cemetery	\$0	Cemetery withdrawal not required for 2022
Conservation	\$0	Conservation withdrawal not required for 2022
Facility	\$175,000	Per HBM Asset Management Plan, primarily HVAC Replacement
Fire	\$181,200	To offset 2022 Fire OPEX & CAPEX expenses
Library	\$22,000.00	CAPEX spend on 2022 Library required server and computer upgrades
Parks & Recreation	\$478,365.39	Splash pad, George & Park St Park, Zero Turn Replacement, Mathison Park, Basketball Court, BB Netting
Planning & Econ Dev	\$135,000.00	Transfer from OMPF Reserve to offset annual OPEX
Police	\$0.00	Police withdrawal not required for 2022
Roads	\$1,372,000.00	Norwood Rd, Fish Hatchery Rd, Smith Dr, 3rd Line, North Shore Culvert, Gravel, Burnt Dam, Sander + Plow, Excavator
Sewer	\$695,052.93	OPEX, Roof Replacement, OCWA CAPEX, Waste Cell Expansion, George St Sanitary Sewer Replacement
Waste	\$115,491.00	OPEX, Scales, Bins, (3) Shed, (2) Stalls
Water	\$891,773.75	George St Fed/ Prov Grant Match, OCWA CAPEX, Pump + Motor Well 1 & 4, Water Filling Station
Source Water	\$0.00	HBM Source Water withdrawal is not required in 2022
Total Withdrawals	\$4,383,983	



Allocation of Municipal Tax Dollars By Department Area



HBM Municipal Area Rates & HBM Village Tax Rate

The HBM Tax Levy Increase (Decrease) for 2022 is 2.20%

2022 Municipal Tax Rate 0.0048522

2021 Municipal Tax Rate 0.0048112

In 2022, for every \$100,000 of assessment, the estimated property tax increase for municipal purposes is \$4.10 or 2.20%.

Property Example:

A residential property with an assessed value of \$250,000 with no increase in assessed value from 2021 to 2022:

2022 - \$250,000 in assessment \$1,213.05

2021 - \$250,000 in assessment \$1,202.80

HBM 2022 Increase / Decrease: \$ 10.25

The Village Area Tax Rate amounts to a **1.08% increase in 2022.**

